

APPENDIX A

DIFFERENT COST EXPRESSED AS PERCENTAGE OF NET SALES IN SHALCO COMPANIES IN OREGON, 1966-1974

Years	1	2	3	4	5	6	7	8	9	10	11
	Materials	Salary and wage	Other manufacturing expenses	Depreciation	Cost of production	Adjusted opening/closing stock in hand	Sub-total	Over-heads	Other (expenses) + income	Cost of sales	
1966	54	17	8.6	3	82.5	0.9	81.7	19	(0.2)	100.5	
1967	44	16.4	16.4	4	80.7	0.7	80.0	25	0.4	105.4	
1968	44	17.9	21.2	4.4	87.5	5.9	81.6	15.4	0.4	97.4	
1969	48	11.4	13.7	5.9	76.2	(3.8)	80.0	21.7	(1.3)	100.4	
1970	71	10.0	6.8	1.6	89.4	2.0	87.4	11.2	0.3	98.9	
1971	76.8	8.2	5.6	1.6	92.2	5.8	86.4	9.4	0.4	96.2	
1972	76.2	6.5	6.2	1.4	90.3	1.6	89.7	7.2	0.3	96.2	
1973	65.3	8.0	7.1	1.4	81.8	(0.8)	82.6	13.7	0.3	96.6	
1974	57.4	13.2	10.0	1.5	82.1	-	82.1	13.1	0.4	95.6	
1966-1969	47.5	15.7	15.0	3.6	81.7	0.9	80.8	20.3	(0.2)	100.9	
1970-1974	60.3	9.2	7.1	1.5	87.2	1.7	85.4	10.9	0.3	96.7	
1966-1974	59.6	12.0	10.6	2.4	84.7	1.4	83.3	15.0	0.1	98.6	

APPENDIX -B.I

CONSOLIDATED BALANCE SHEET-LONG TERM LIABILITIES AND ASSETS IN SMALL COMPANIES IN OHIO, 1966-1974

Year	Capital			Reserves	Long term loans		Sub-total (5-6)	Total long term funds (4-7)	Gross block	Net block 9-10 net of reserves	Invest ments	Total fixed assets and invest- ment(10-11)
	1.	2	3		4	5						
1966	5156		550	3412	1705	912	2617	6029	6026	5652	1008	6660
1967	6284		617	3775	3076	2194	5270	9045	8683	8295	1145	9440
1968	6350		745	3806	3675	3026	6699	10505	9032	8477	1146	9623
1969	6426		783	3097	4201	2896	7097	10104	8959	8309	1589	9898
1966-69	24176		2695	14000	12655	9028	21685	35683	32600	30755	4889	35601
1970	6745		942	3295	3772	3275	7047	10342	8907	8360	1270	9630
1971	6805		970	3728	3592	4296	7888	11616	8732	8088	1391	9579
1972	7034		1229	4579	3645	4590	8233	12812	8891	8106	1689	9795
1973	7375		1515	4864	4128	4025	8151	13015	8917	8145	1771	9914
1974	7485		1835	4709	4723	4423	9146	13855	9853	9247	1527	10774
1970-74	38474		2924	21175	19858	20607	40465	61640	45290	41944	7648	49692
1966-74	62650		4719	35175	32593	29635	62148	97325	77890	72677	12536	85515
TOTAL												

CONSOLIDATED FUNDS FLOW STATEMENT-LONG TERM SOURCES AND USES IN SMALL COMPANIES IN OHIO, 1966-1974

Year	Capital	Reserves	Long term loans		Fixed Assets		Investments	Sources net of intangible	Uses	Working capital
			Institutional	Non institutional	Investment	Intangible				
1966	(1312)	(2)	(988)	105	2334	17	2302	2971	669	
1967	(1088)	(67)	(1771)	(1282)	2645	137	(3808)	3569	(239)	
1968	(106)	(123)	(597)	(232)	192	1	(1663)	390	(1973)	
1969	(70)	(38)	(328)	130	(168)	443	(810)	1884	676	
1970	(319)	(159)	(429)	(379)	(51)	(313)	(1176)	670	(205)	
1971	(60)	(51)	180	(1021)	(272)	121	(1627)	301	(1326)	
1972	(229)	(256)	(51)	(294)	72	298	(1349)	370	(979)	
1973	(341)	(286)	(485)	567	57	82	(1112)	1028	(84)	
1974	(110)	(370)	(595)	(400)	1104	(244)	(1719)	1759	20	